

TRANSFORMATION



TEAM-BASED
CARE



POPULATION
HEALTH



HEALTH IT

MACRA



HEALTH CARE
POLICY



An Official Conference by NCQA

PCMH Congress™



September 14–16, 2018

San Diego Convention Center

San Diego, CA

pcmhcongress.com

Commit. Transform. Succeed.



PCMH as the Foundation for Global Health Care Transformation

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Faculty Disclosure

- **Paul Grundy MD, MPH** Is a full time employee of the NFP **Healthteamworks** otherwise has no financial relationships to disclose relating to the subject matter of this presentation.

Disclosure

- The faculty have been informed of their responsibility to disclose to the audience if they will be discussing off-label or investigational use(s) of drugs, products, and/or devices (any use not approved by the U.S. Food and Drug Administration).
 - Applicable CME staff have no relationships to disclose relating to the subject matter of this activity.
 - This activity has been independently reviewed for balance.

Learning Objectives

- Understand how PCMH concept is spreading globally with examples
- Learn about some of the differences and variations around the world

WELCOME

Paul Grundy MD, MPH

HealthTeamWorks

Global Director of Healthcare Transformation



@Paul_PCMH

Away from Episode of Care to Management of Population with Data



The System Integrator

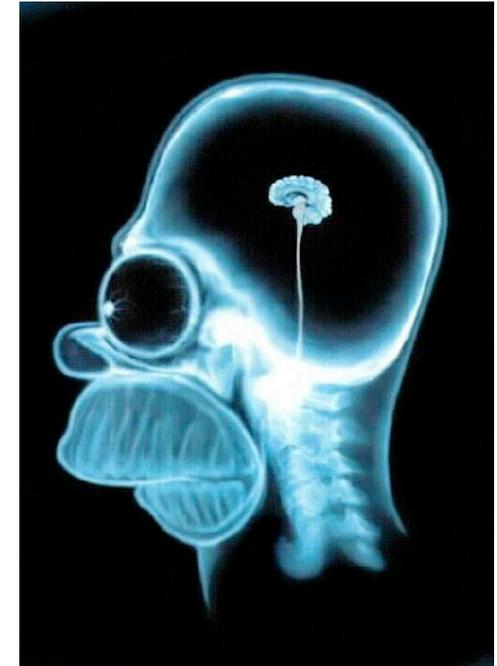
- Creates a partnership across the medical neighborhood
- Drives PCMH primary care redesign
- Offers a utility for population health and financial management



Smarter Healthcare



- 36.3%** Drop in hospital days
- 32.2%** Drop in ER use
- 12.8%** Increase in chronic medication
- 15.6%** Total cost
- 10.5%** Drop in inpatient specialty care costs
- 18.9%** Ancillary costs down
- 15.0%** Outpatient specialty down



Outcomes of Implementing Patient Centered Medical Home Interventions: A Review of the Evidence from Prospective Evaluation Studies in the US (PCPCC, Oct 2012)



Michigan patient-centered medical home (PCMH) program

Program showed statewide transformation of care.

9.9%	Decrease in adult ER visits
27.5%	Decrease in adult ambulatory care sensitive inpatient stays
11.8%	Decrease in adult primary care sensitive ER visits
8.7%	Decrease in adult high-tech radiology usage
14.9%	Decrease in pediatric ER visits
21.3%	Decrease in pediatric primary-care sensitive ER visits

4,022 primary care doctors at **1,422 practices** around the state in its sixth year of operation. These practices care for more than **1.2 million** BCBSM members. Currently in year 10; 14 June 2018.



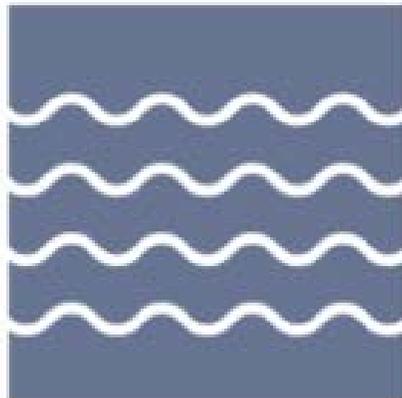
Key principles



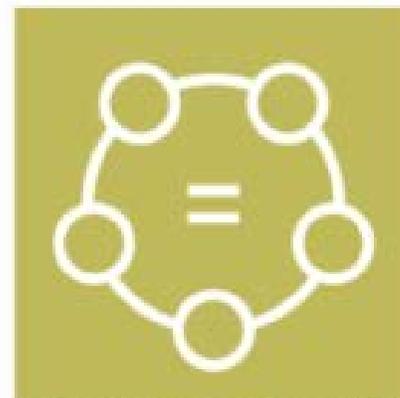
- **Personal healer.** Each patient has an ongoing personal relationship with a physician for continuous, comprehensive care.
- **Whole person orientation.** Physician is responsible for providing all the patient's health care needs or arranging care with other qualified professionals.
- **Care is coordinated and integrated.** Across all elements of the complex healthcare community.
- **Quality & safety are hallmarks of the medical home.** Evidence-based medicine and clinical decision-support tools guide decision-making.
- **Enhanced access to care is available.** Systems such as open scheduling, expanded hours, and new communication paths between patients, their physician and practice staff.
- **Payment is appropriate.** Added value provided to patients who have a patient-centered medical home.
- **Person & Family Centered.** Primary care is focused on the whole person their physical, emotional psychological and spiritual wellbeing, as well as cultural, linguistic and social needs.



**PERSON & FAMILY
CENTERED**



CONTINUOUS



**COMPREHENSIVE
& EQUITABLE**



**TEAM BASED &
COLLABORATIVE**

Shared Principles of Primary Care



**COORDINATED
& INTEGRATED**



ACCESSIBLE



HIGH VALUE



Association between elements of the PCMH model & clinical quality in the Veterans Health Administration

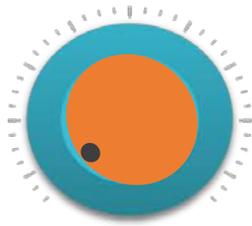


Nelson K, Sylling PW, Taylor L, Rose D, Mori A, Fihn SD. Clinical Quality and the Patient-Centered Medical Home. *JAMA Intern Med.* 2017;177(7):1042–1044. doi:10.1001/jamainternmed.2017.0963

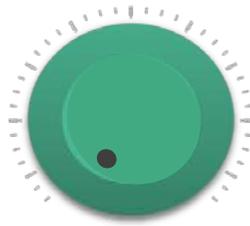


Payment reform requires more than one dial

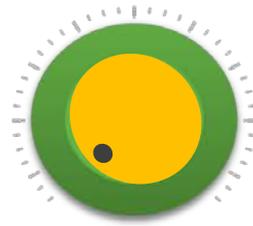
Fee for...



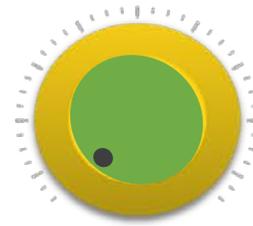
health



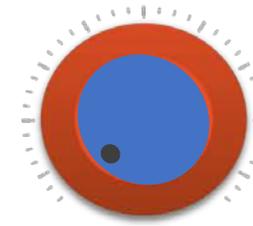
value



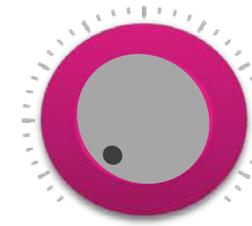
outcome



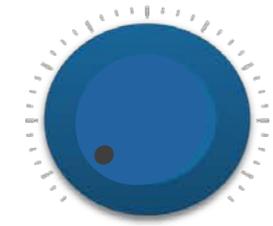
process



belonging

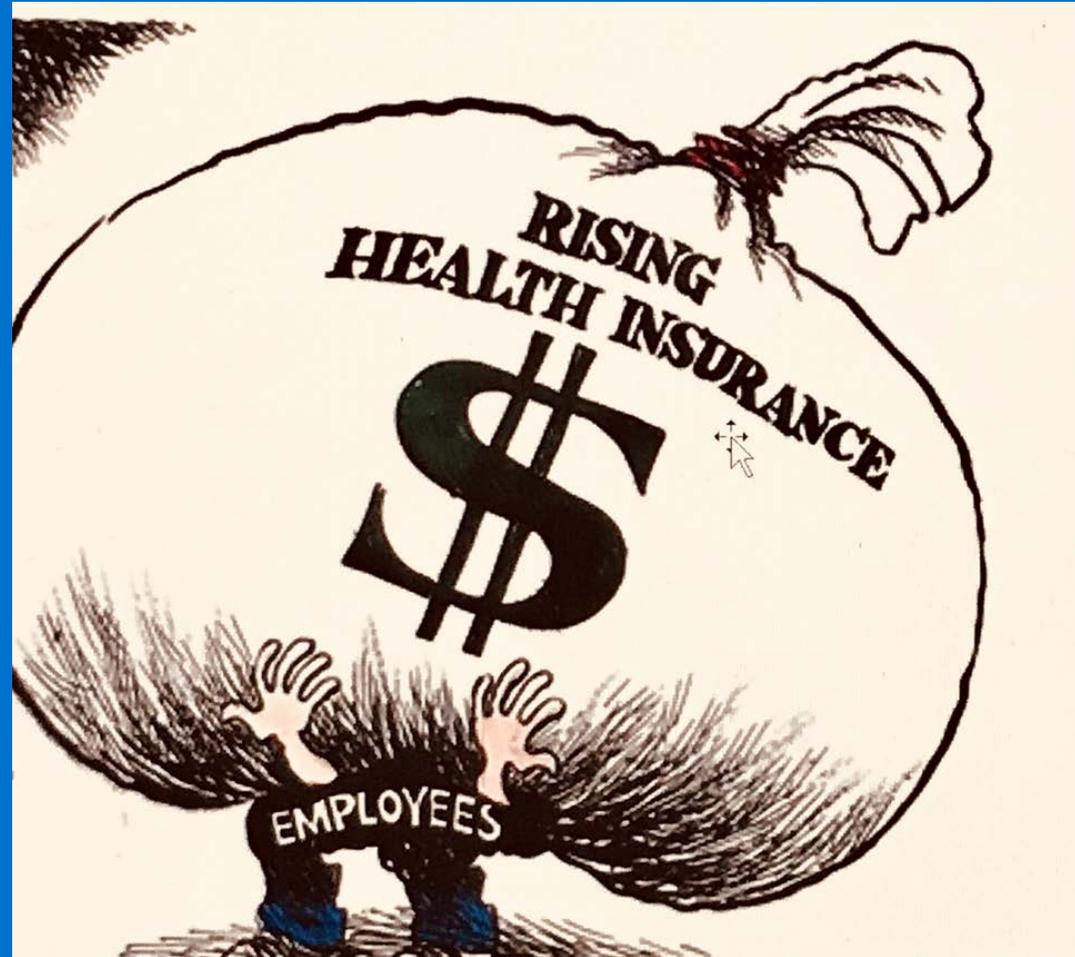


service

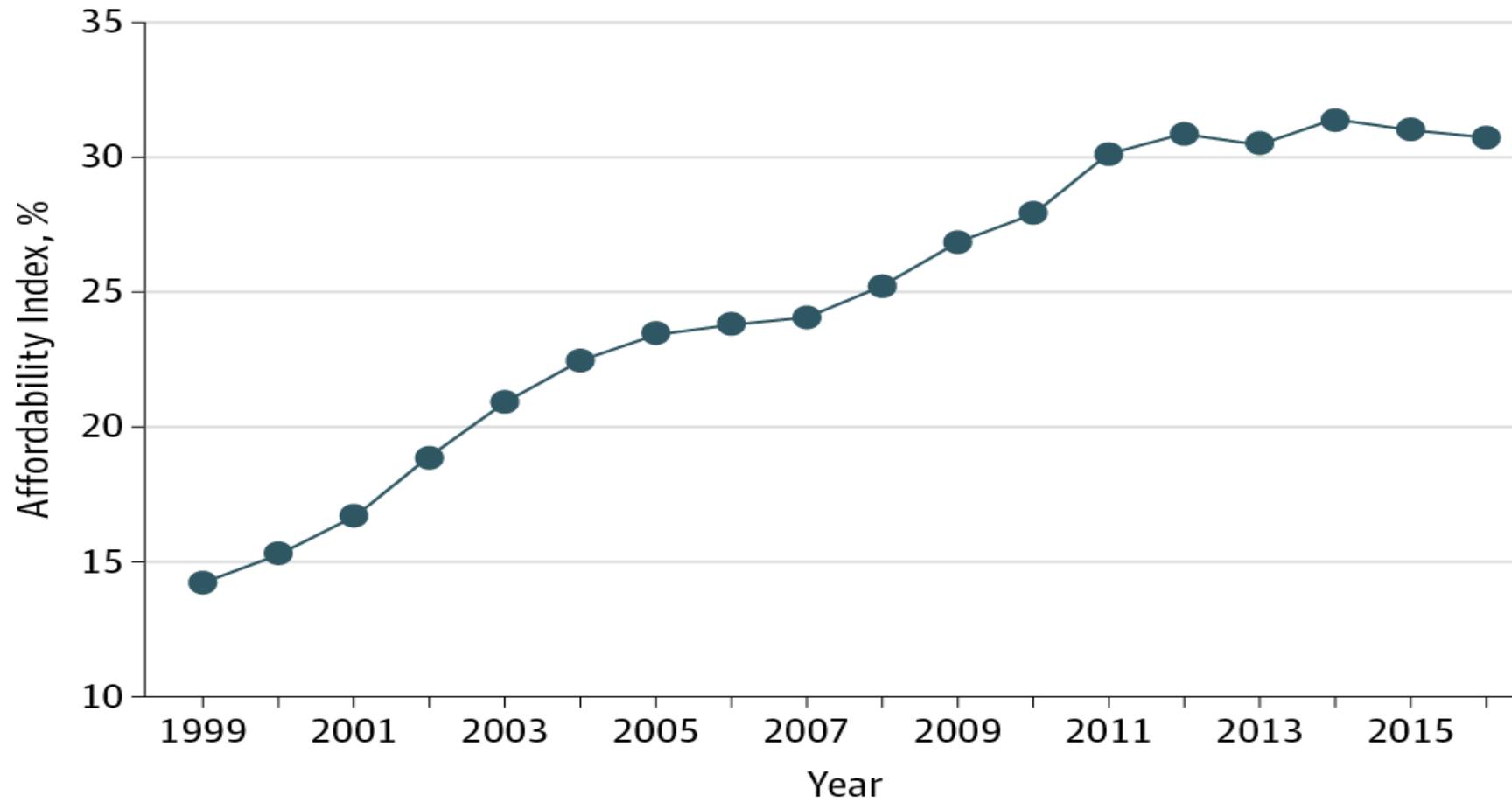


satisfaction

Driving factor 1: Unsustainable Cost



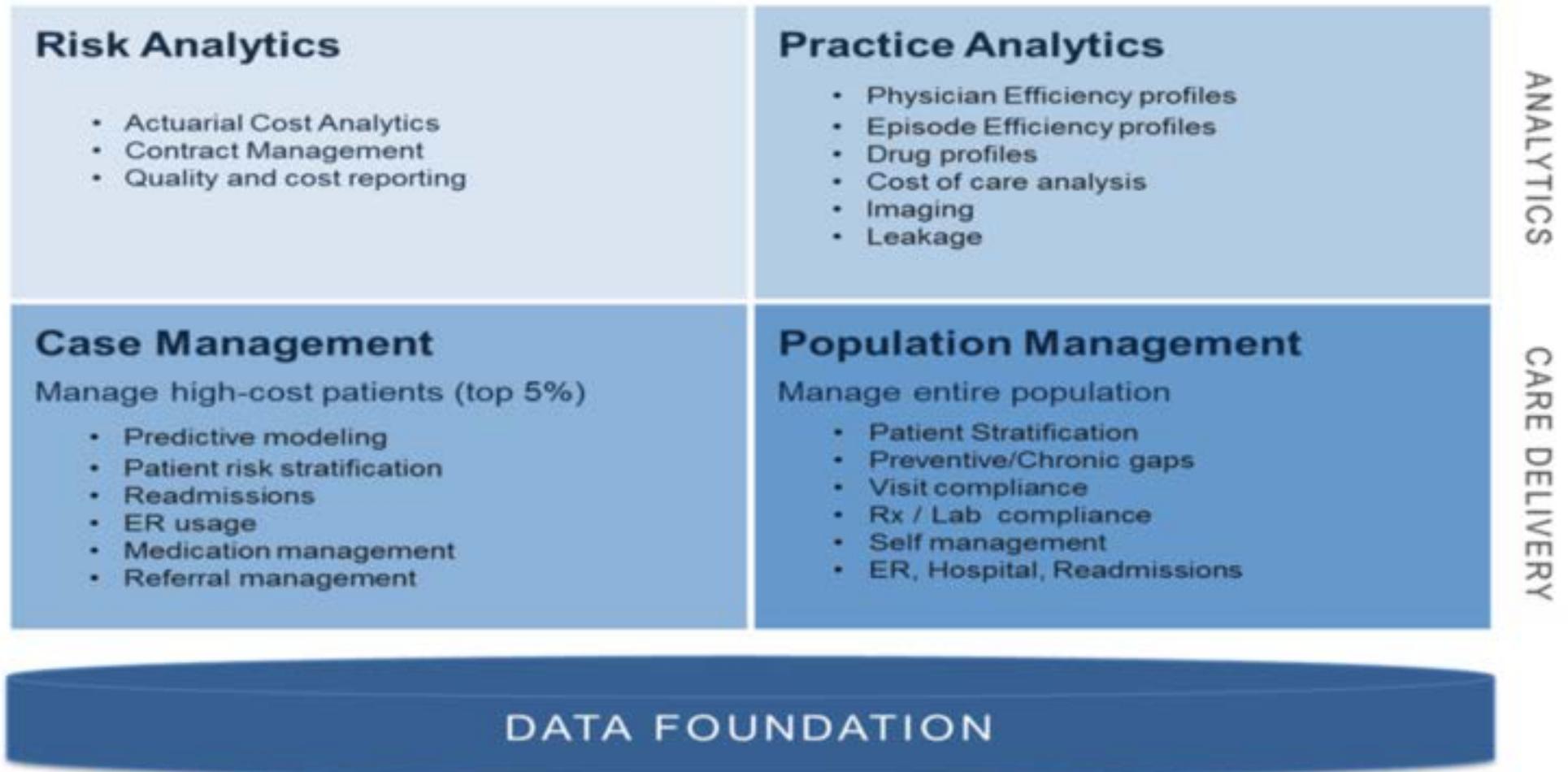
Unsustainable Cost (USA, 2017)

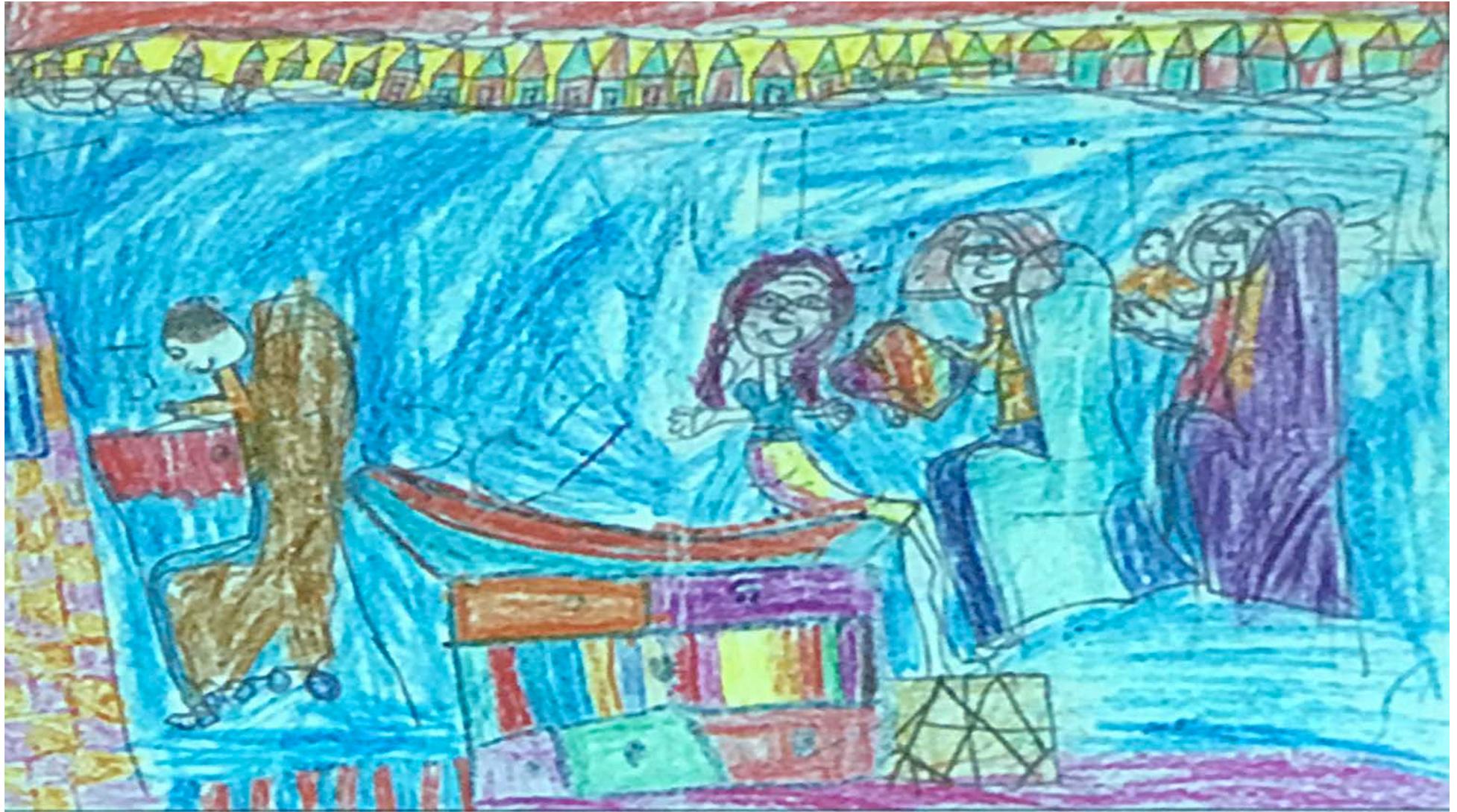


Driving factor 2: Data



Value-Based Care Components





Driving factor 3: Communication

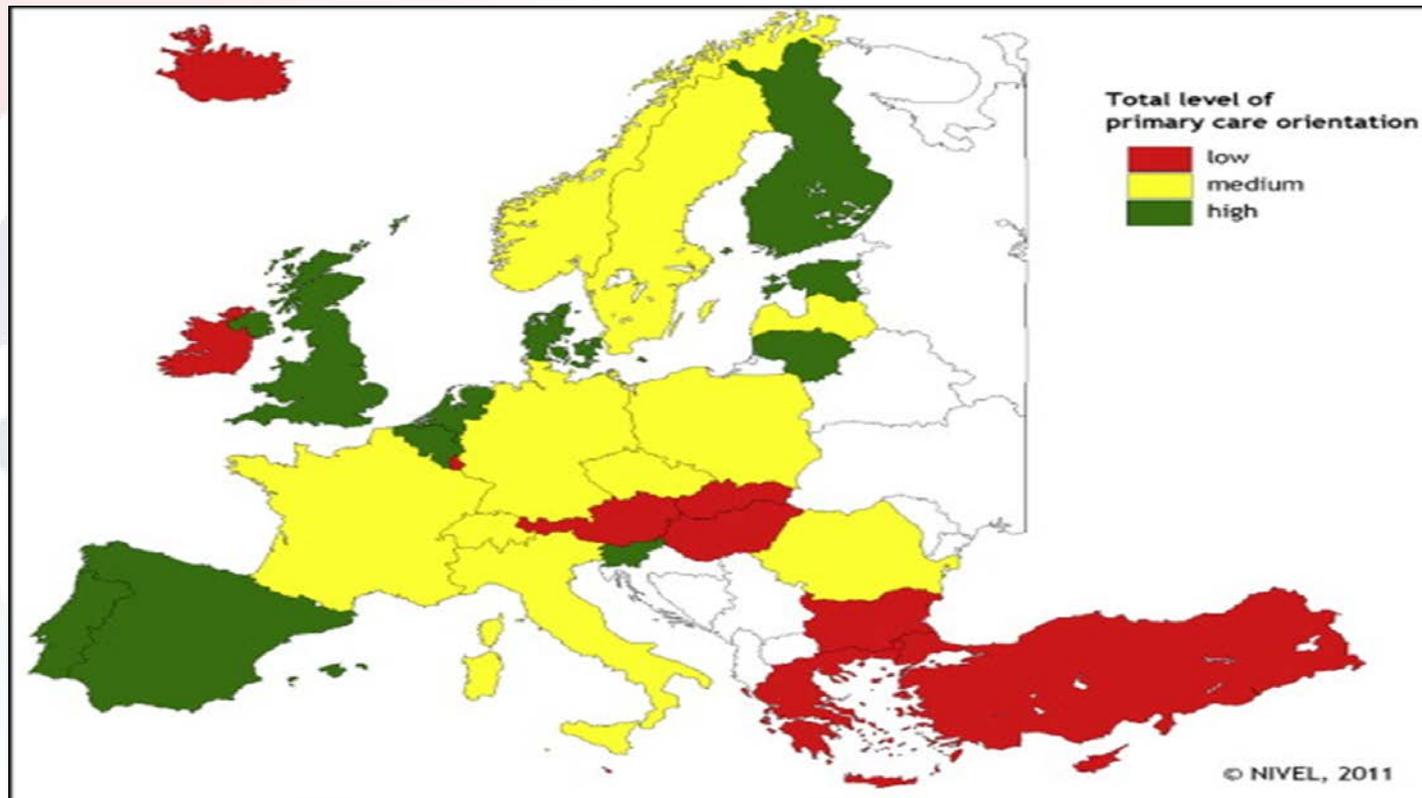


PCMH around the World



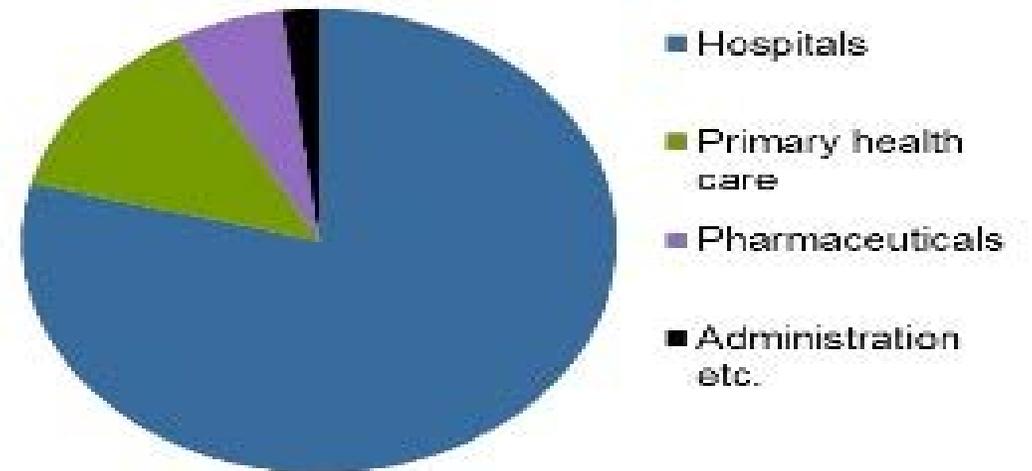
Survey of Five European Countries: That More Elements of Patient-Centered Medical Homes Improve Primary Care

A large majority (87%–98%) of patients in Belgium, Denmark, Germany, and the Netherlands have a personal primary care physician and 78 percentage in England. However in the 209 PCH pilots in England it is 93%.



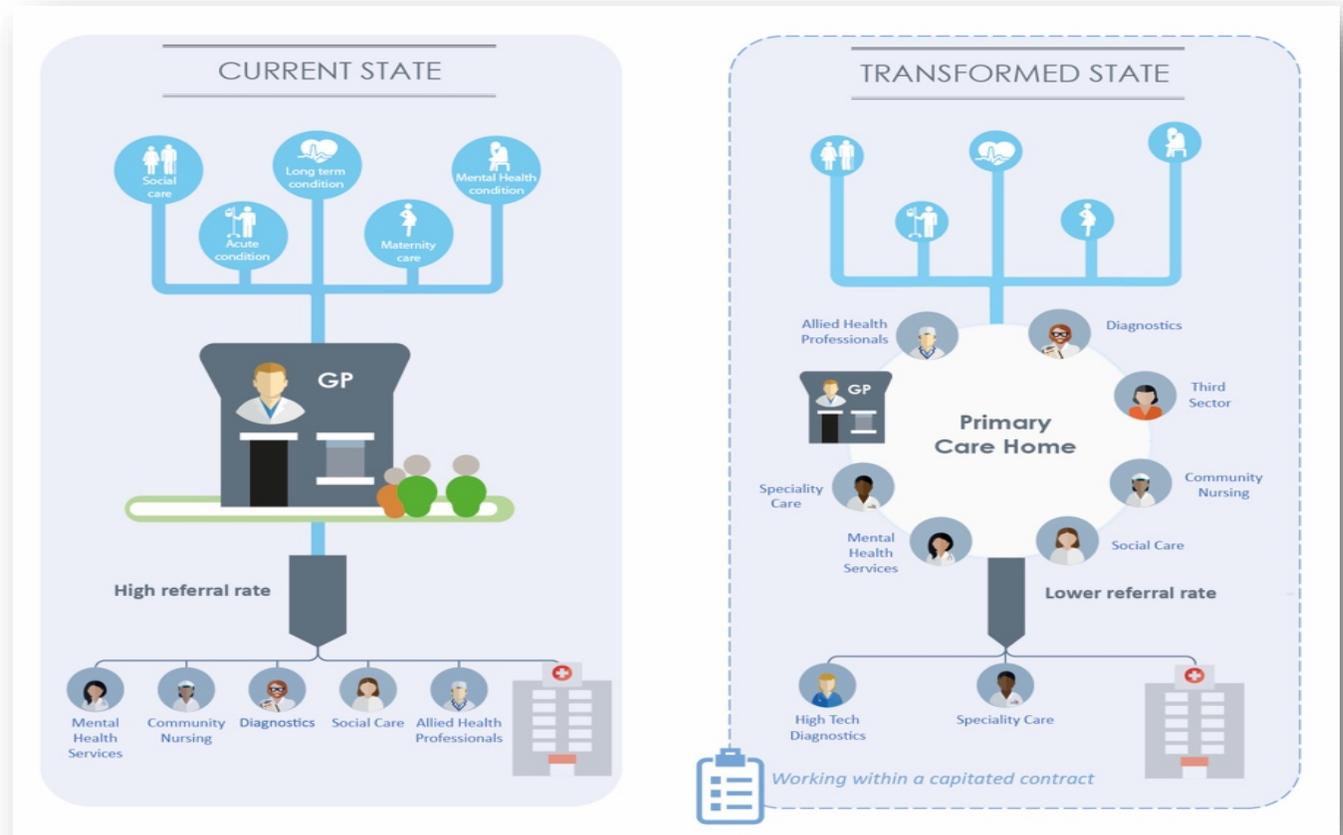
PUBLIC EXPENDITURE ON HEALTH REGIONS

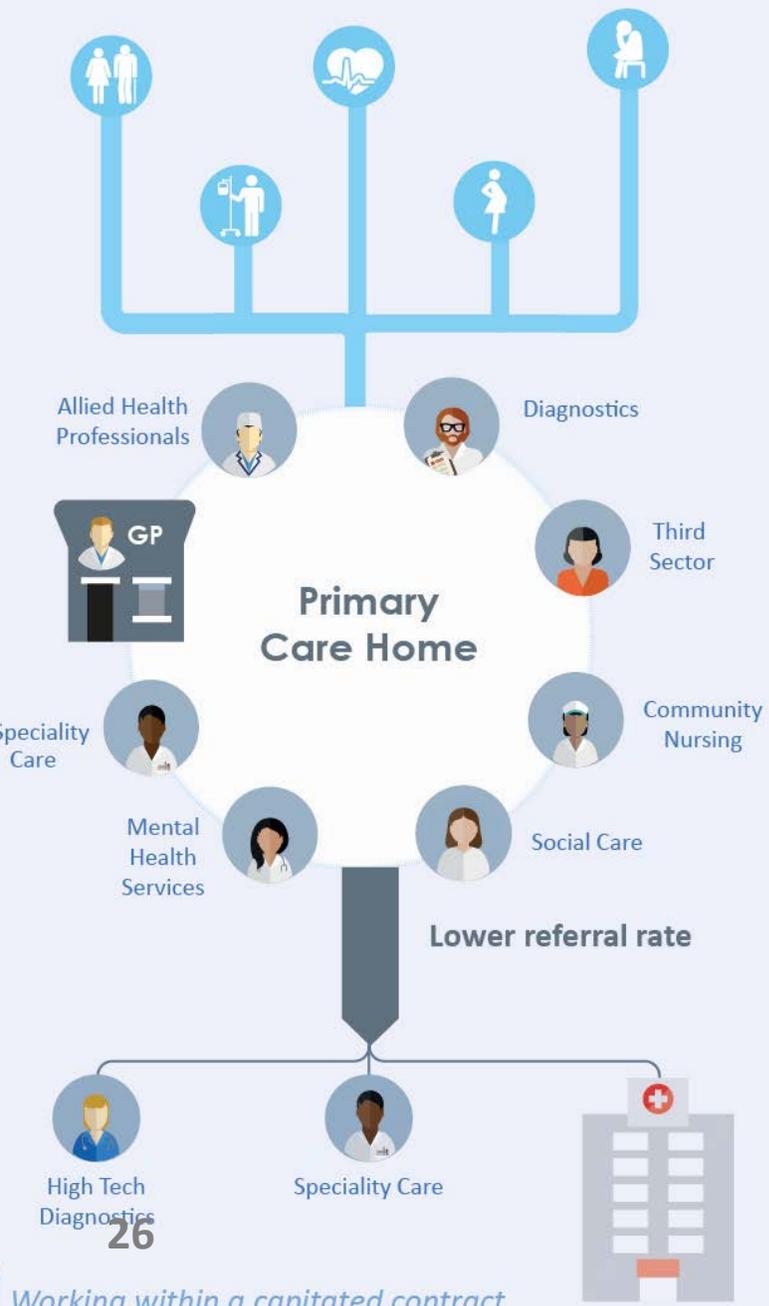
Hospitals	73%
Primary Healthcare	19%
Pharmaceuticals	6%
Administration	2%



Four core characteristics of a Primary Care Home

- 1 The provision of care to an evidence based, registered population size of 30,000 to 50,000 people
- 2 A combined focus on personalisation of care with improvements in population health planning, provision and outcomes
- 3 An integrated, multi-disciplinary workforce, with a strong focus on partnerships spanning primary, community, secondary, third sector, mental health and social care
- 4 Financial drivers aligned with the health needs of the whole population working towards managing a delegated whole population budget





The PCH model will deliver multiple benefits in Primary Care

- The 30-50k population of a PCH, through being the right size to scale and right size to care, brings benefits for the future development of Primary Care:
 - **Improved patient care:** Enhancing proactive and person centred care by focusing on the needs of the person rather than the needs of the service. Enriching the experience of an individual in a care system with increased satisfaction, particularly in relation to good access to services
 - **Increased staff fulfilment:** The PCH provides the environment and conditions for workforce development and effective team working, alleviating pressure across the local system and increasing the ability to attract and retain staff.
 - **Improved utilisation of locals resources:** care teams that do the work take responsibility for a whole population budget for that registered community, redirecting resources from the acute sector where they can be more appropriately invested in primary care
 - **Delivers improvements in General Practice:** multi-disciplinary teams in primary care will release more time for GPs
 - **Helps to stabilise Primary Care:** make it easier for local providers to engage with each other and disparate units of Primary Care to coalesce into more robust units

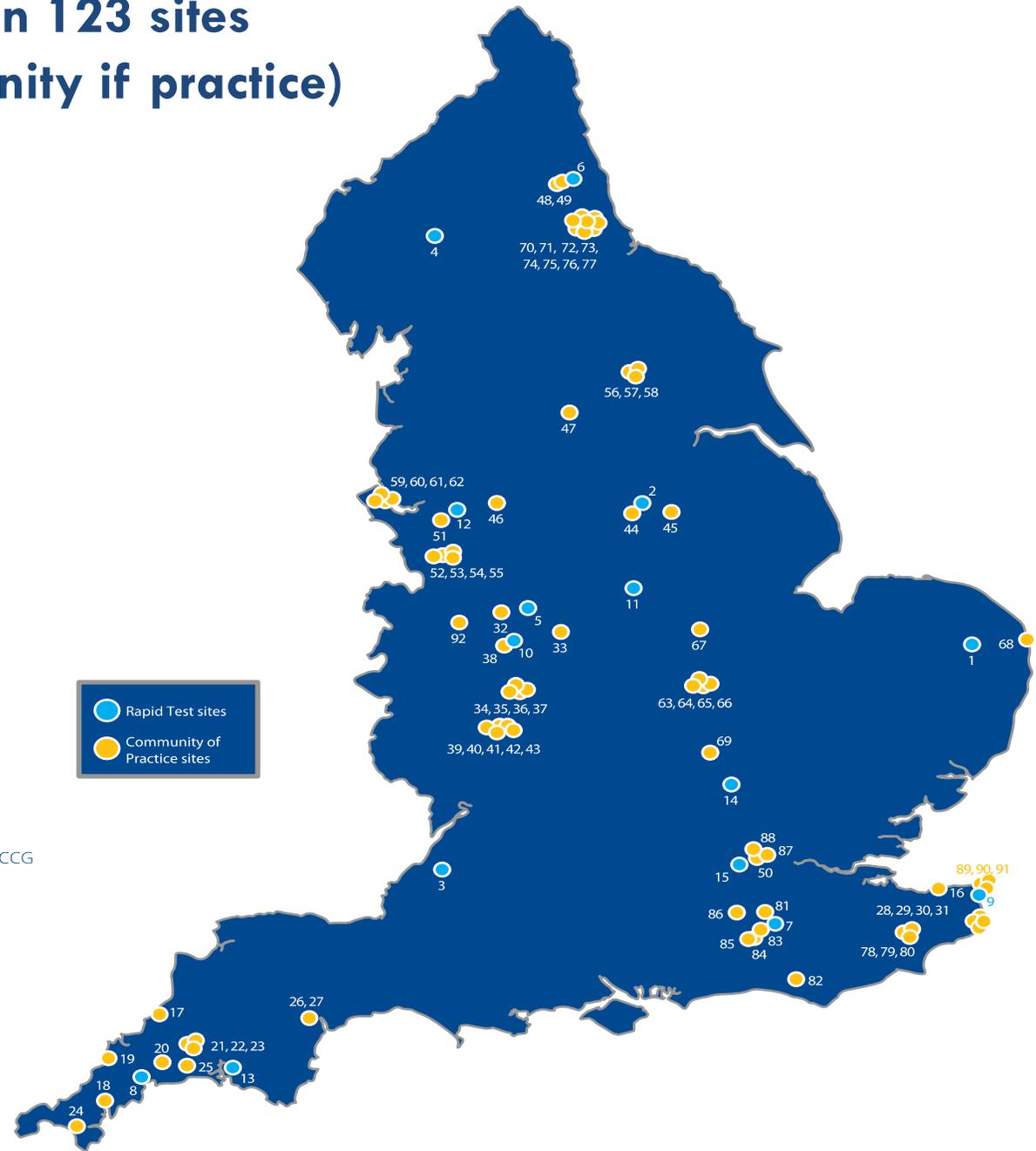
The PCH model is now active in 123 sites (with more joining the community if practice)

Rapid Test Sites

- 1 The Breckland Alliance
- 2 Larwood & Bawtry
- 3 South Bristol Primary Care Collaborative
- 4 1st Care Cumbria
- 5 Rugeley Practices PCH
- 6 South Durham Health CIC
- 7 The Healthy East Grinstead Partnership
- 8 St. Austell Healthcare
- 9 Thanet Health CIC
- 10 Wolverhampton Total Health Care
- 11 Nottingham North & East Community Alliance
- 12 The Winsford Group
- 13 Beacon Medical Group
- 14 Luton Primary Care Cluster
- 15 Richmond

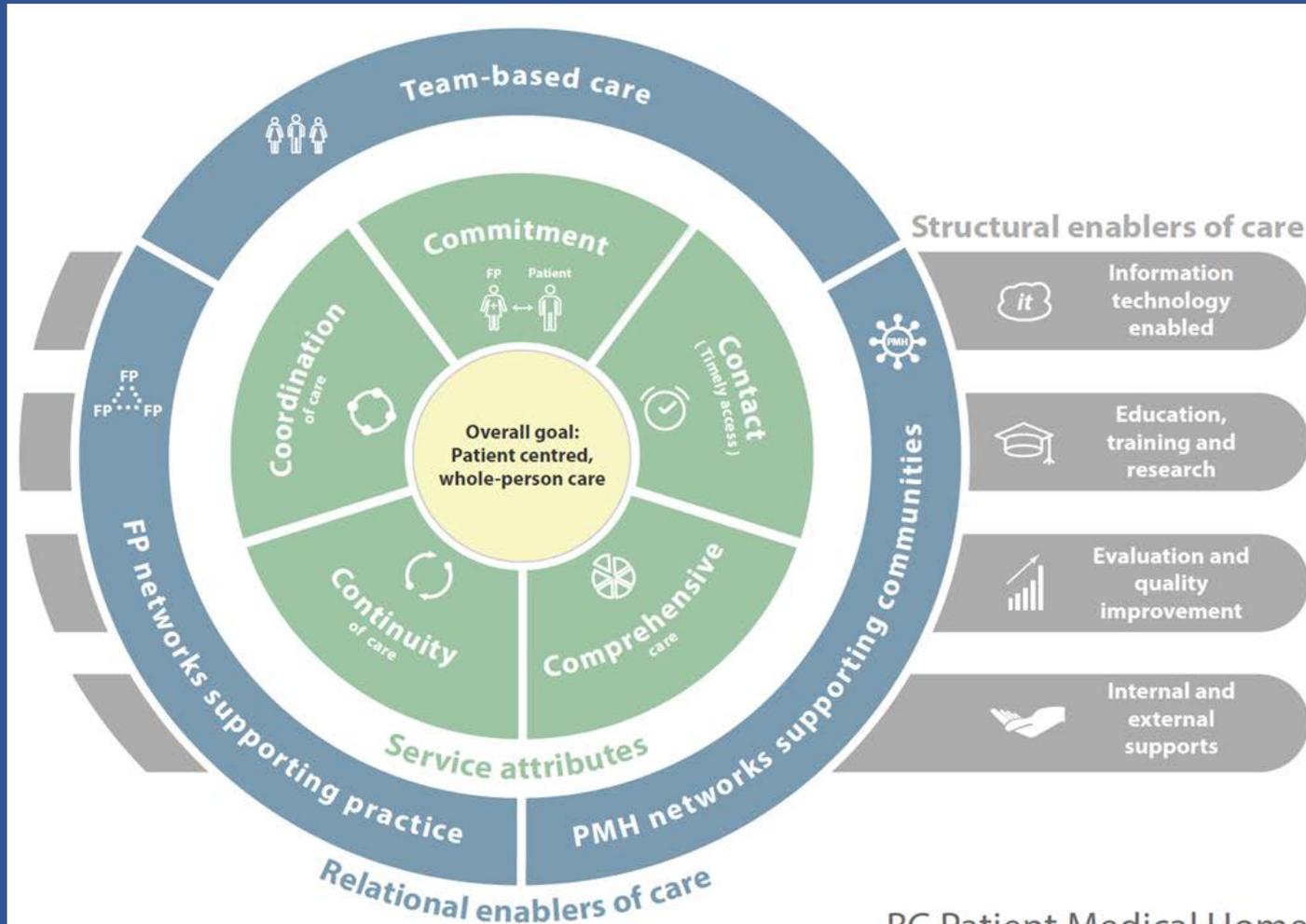
Community of Practice Sites

- 16 Herne Bay Health Care
- 17 North Cornwall MCP
- 18 Truro PCH
- 19 Perranporth & Penryn PCH
- 20 Lostwithiel, Fowey, St Blazey Primary care Network
- 21 22 23 East Cornwall Primary Care Home
- 24 South Kerrier Locality PCH
- 25 Penwith PCH
- 26 27 Integrated care Exeter
- 28 29 30 31 South Kent Coast Integrated Accountable Care
- 32 Stafford Primary Care Alliance
- 33 Lichfield / Burntwood Network
- 34 35 36 37 Redditch & Bromsgrave Alliance
- 38 Wolverhampton Care Collaborative
- 39 40 41 42 43 Wyre Forest Alliance
- 44 Newgate Medical Group
- 45 Riverside Health Centre
- 46 Middlewood Ltd
- 47 OneLeeds PCH
- 48 49 Derwentside Healthcare LTD
- 50 Hammersmith & Fulham GP Federation (Network3)
- 51 Central Crewe Cluster
- 52 53 54 55 South Cheshire and Vale Royal Primary Care Home Network
- 56 57 58 Nimbus Care York
- 59 60 61 62 Wirral GP Provider Federation
- 63 64 65 66 3Sixty Care
- 67 Rutland Medical Group
- 68 East Norfolk Medical Practice
- 69 Newport Pagnell Medical Centre
- 70 71 72 73 74 75 76 77 Durham Dales, Easington and Sedgfield CCG
- 78 79 80 Ashford Clinical Providers Network Ltd (Federation)
- 81 Redhill & Merstham
- 82 Lewes Health Hub
- 83 Horsham PCH
- 84 Burgess Hill and Villages PCH
- 85 Haywards Heath PCH
- 86 Dorking Primary Care Home
- 87 South Camden Primary Care Neighbourhood
- 88 Hampstead Primary Care Neighbourhood
- 89 90 91 Ramsgate PCH, Margate PCH, Quex PCH, Broadstairs PCH
- 92 Newport District Neighbourhood project



12 Attributes of PCH in British Columbia

12 attributes of a PMH in BC

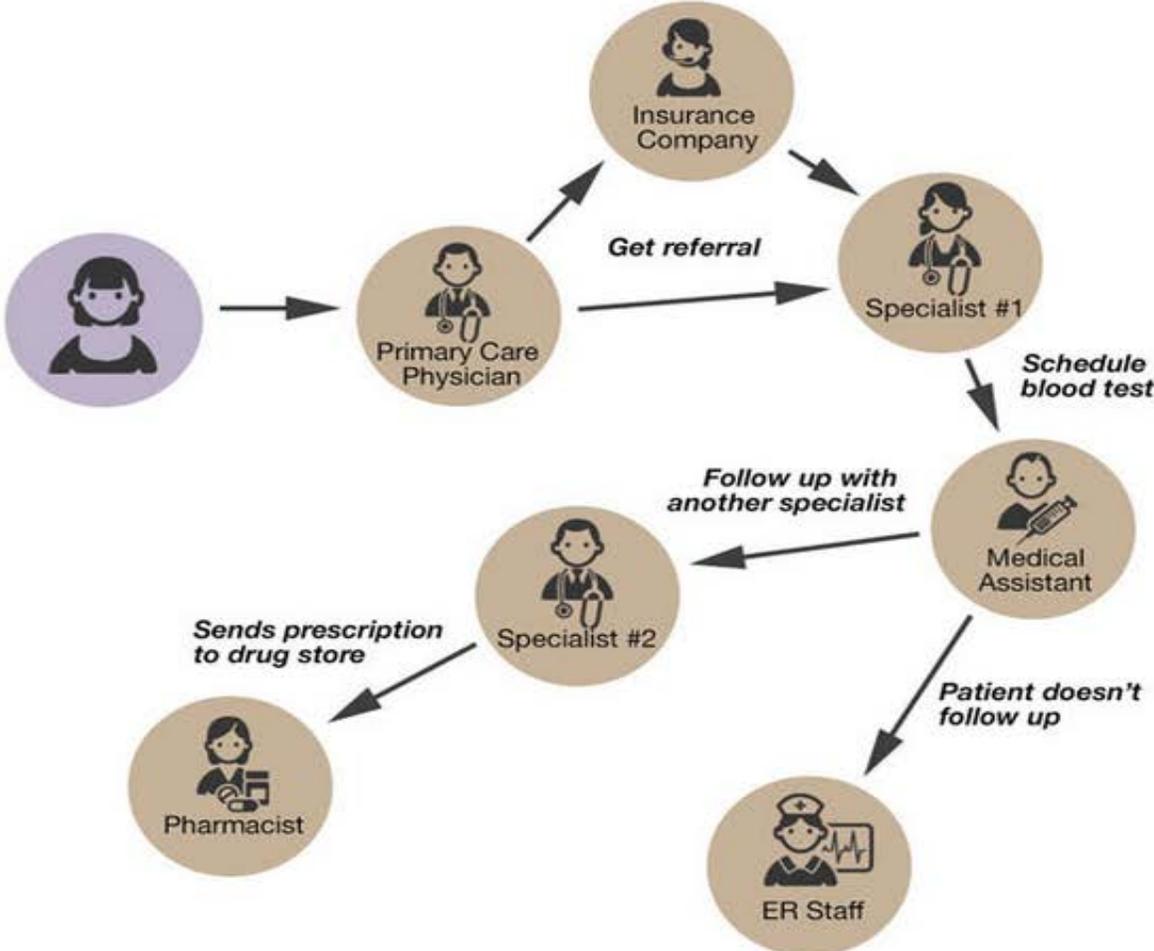


- From Dr Brenda Hefford Executive Director,
- Community Practice,
- Quality and Integration

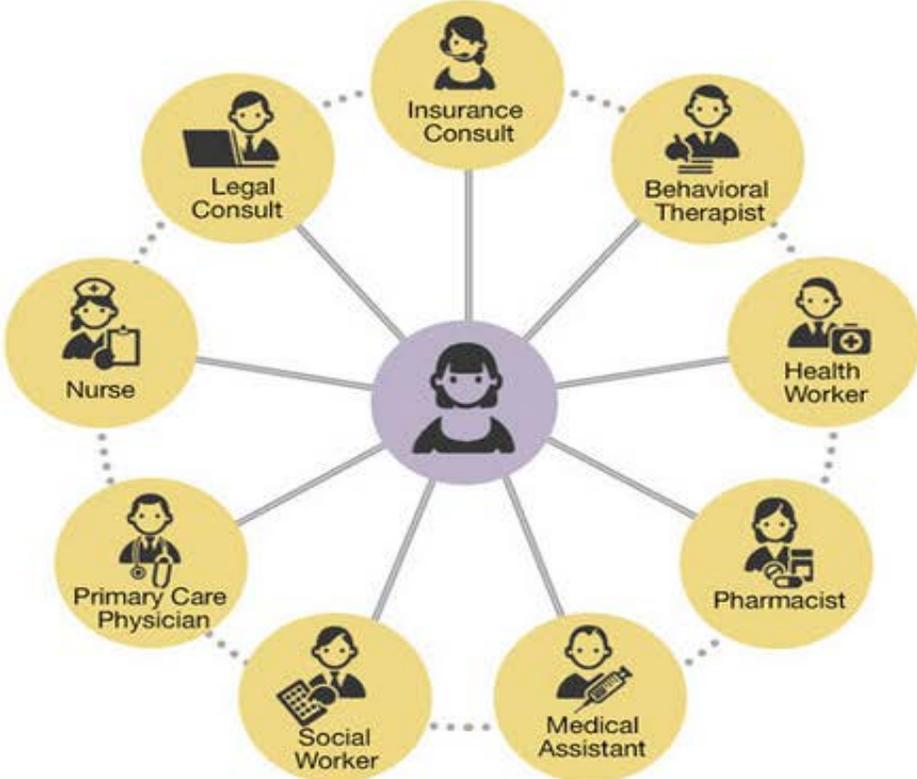
Australia Rethinking Primary Care

Clear communication and effective coordination among health care providers are vital for patient health, but the current primary care structure makes collaboration incredibly difficult. See the difference:

Current Model



Patient-Centered Medical Home



YOUR CARE TEAM

You have a care team, led by your preferred doctor. With a care team behind you, you have better access to care for your chronic conditions.



To better serve Australians the government has announced plans to expand the Health Care Homes model to up to 65,000 Australians. The model, currently in trial at 22 clinics, will be offered at an additional **168 general practices** and Aboriginal Community Controlled Health Services clinics within the coming year.

The Health Care Homes model provides integrated, team-based care focused on patients' goals and needs. Given that practices receive per capita fees, the model provides incentives to focus on the most complex and highest-cost patients.

YOUR SHARED CARE PLAN

Your shared care plan helps you have a greater say in your care; and makes it easier for the people who look after you to coordinate care for your chronic conditions.



BETTER COORDINATED

You will see your usual GP, specialists, physiotherapist or other health professionals about your chronic conditions. But your care team will do more to coordinate your care.



<http://www.health.gov.au/internet/main/publishing.nsf/Content/health-care-homes>

<http://www.health.gov.au/internet/main/publishing.nsf/650f3eec0dfb990fca25692100069854/1d9a22e753dfa9bdca257fb100033a6a/WebPageBody/0.B3E?OpenElement&FieldElemFormat=jpg>

Defining the Medical Home

The medical home is an *approach* to primary care that is:

Person-Centered

Supports patients and families in managing decisions and care plans

Comprehensive

Whole-person care provided by a team

Coordinated

Care is organized across the 'medical neighborhood'

Committed to Quality and Safety

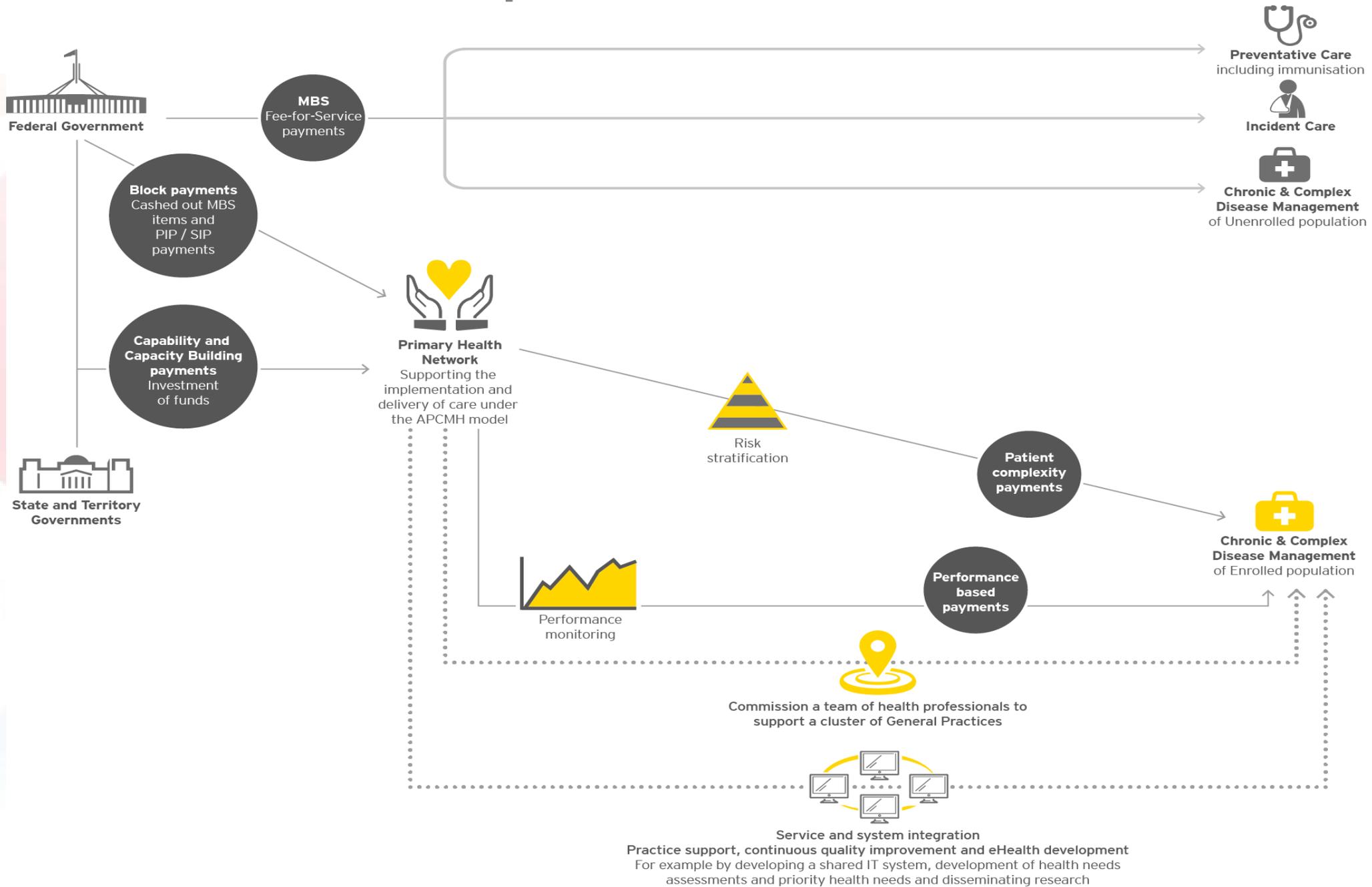
Maximizes use of health IT, decision support and other tools

Accessible

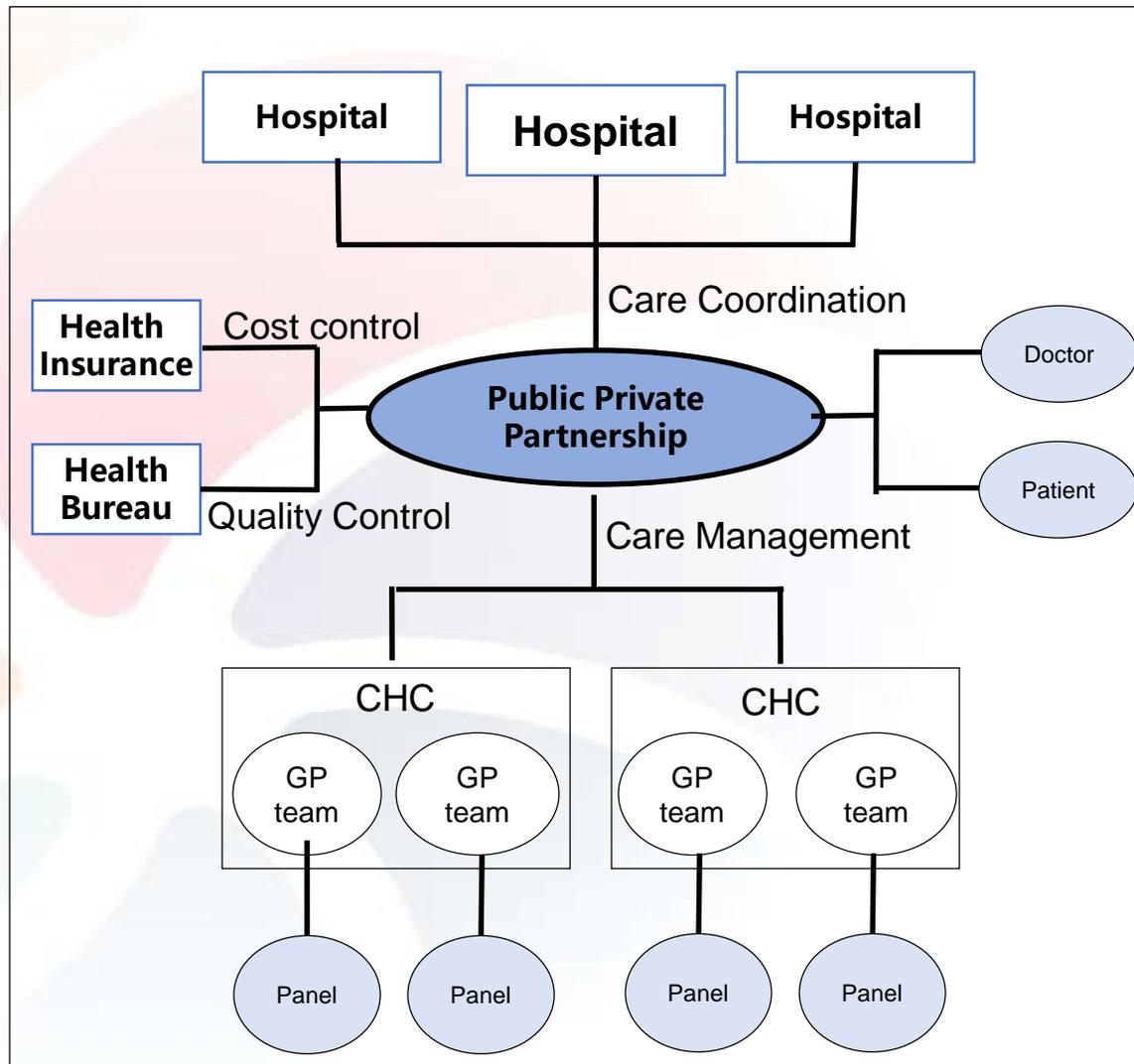
Care is delivered with short waiting times, 24/7 access and extended in-person hours



How the model could operate in the Australian health care system



Wuhou China PCMH Pilot



Care Coordination



- 专家预约
- 双向转诊
- 代理检验
- 代理检查
- 远程阅片
- 远程会诊

Care Management



- 患者签约
- 健康档案
- 健康评估
- 健康计划
- 团队协作
- 监测评估
- 医患互动
- 过程优化

Singapore

aic
agency for integrated care

Running a practice with comprehensive primary care support

1. Primary Care Pages
(www.primarycarepages.sg)

ONE-STOP GP HOTLINE
6632 1199

- ❖ One-stop info hub to support me in providing holistic care for my patients
- ❖ Centralised CME calendar
- ❖ I can access CHAS Online (CHAS claims submission portal) and Health Professional Portal (HPP) easily

2. Chronic Disease Management Programme (CDMP)

I can reduce out-of-pocket cash payments for my patients with chronic conditions*, with the use of their family member's Medisave or theirs

3. Community Health Assist Scheme (CHAS)

I can provide subsidised care to CHAS beneficiaries, for both acute[^] and chronic conditions

7. Community Care - GP Partnership Training Award

I can be sponsored up to 70% of my Graduate Diploma course fees for Palliative Medicine (GDPM), Geriatric Medicine (GDGM) or Family Medicine (GDFM)

4. Public Health Preparedness Clinic Scheme (PHPC)

I can extend subsidies to patients during public health emergencies such as haze (through Haze Subsidy Scheme)

6. Primary Care Network (PCN)

I can share resources such as nurse educators and care coordinators with other GP colleagues for chronic disease management

5. Community Health Centres (CHCs)

I can bring accessible and affordable healthcare services to my patients, to complement my clinical care

*There are currently 19 chronic conditions [^]Only applicable to CHAS Blue cardholders

Contact your dedicated account manager for any primary care related matter, refer to STEP 3 for more information

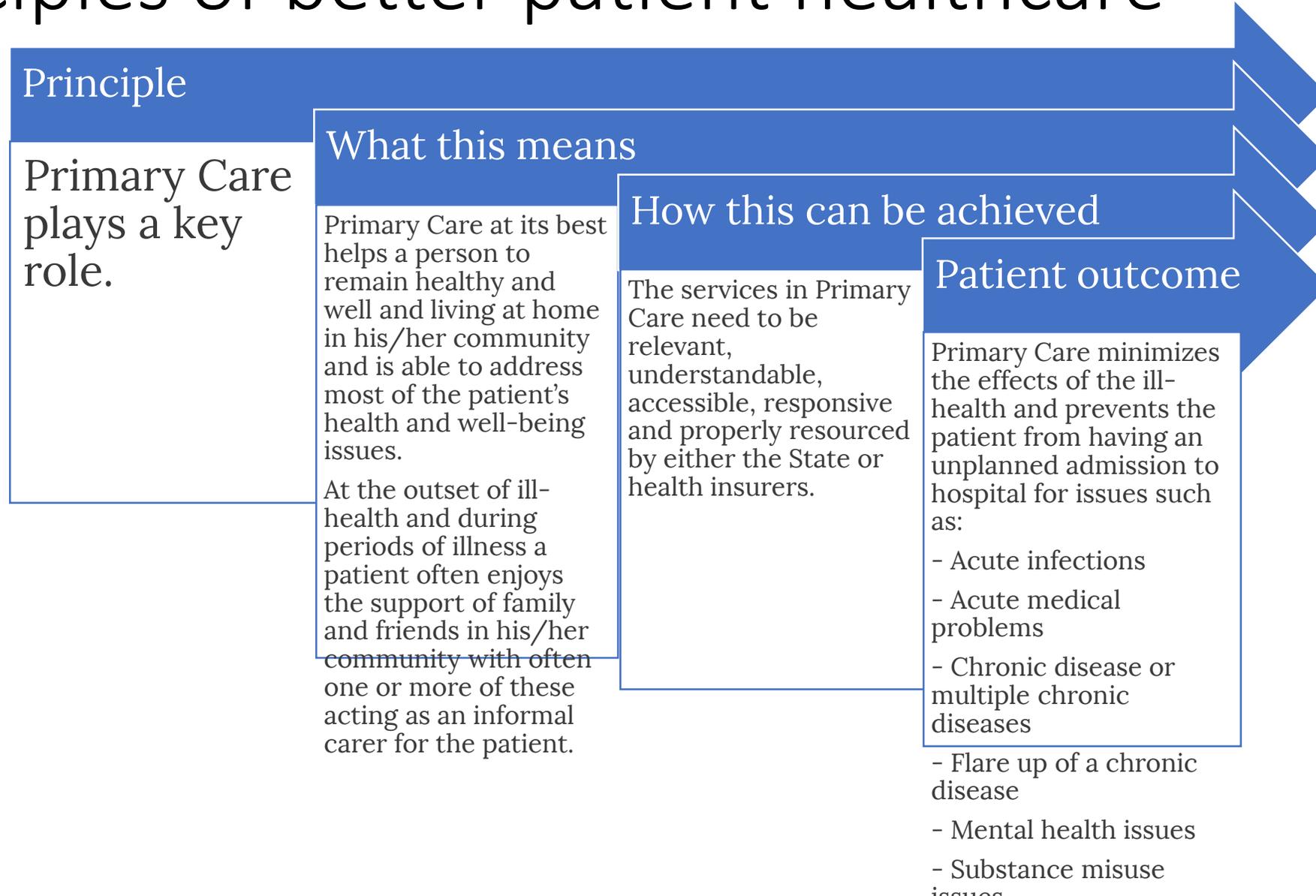


Ireland Principles of better patient healthcare

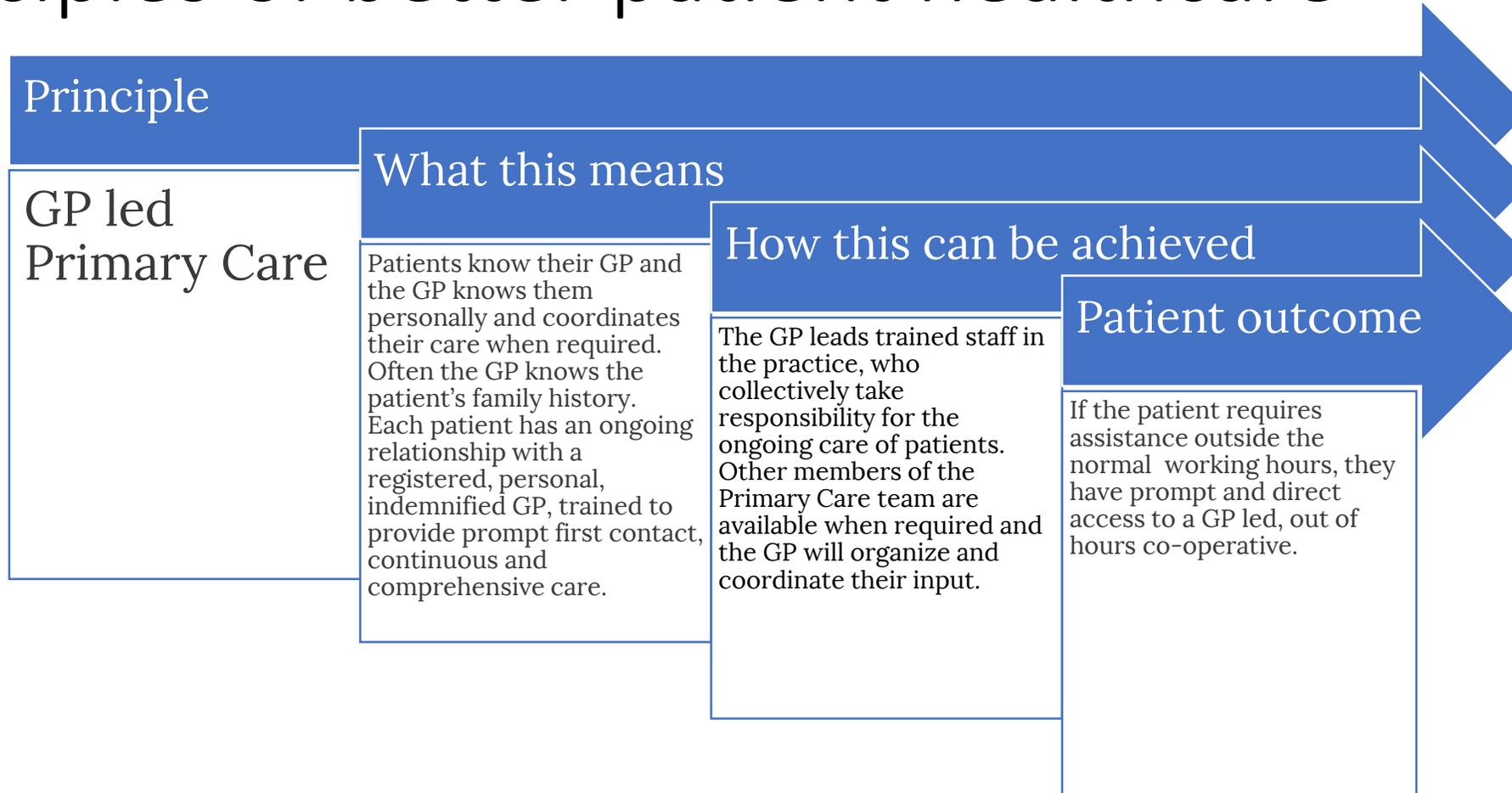
- Primary Care plays a key role
- Healer relationship of trust led Primary Care
- Comprehensive care
- Co-ordinated care
- Accessible care



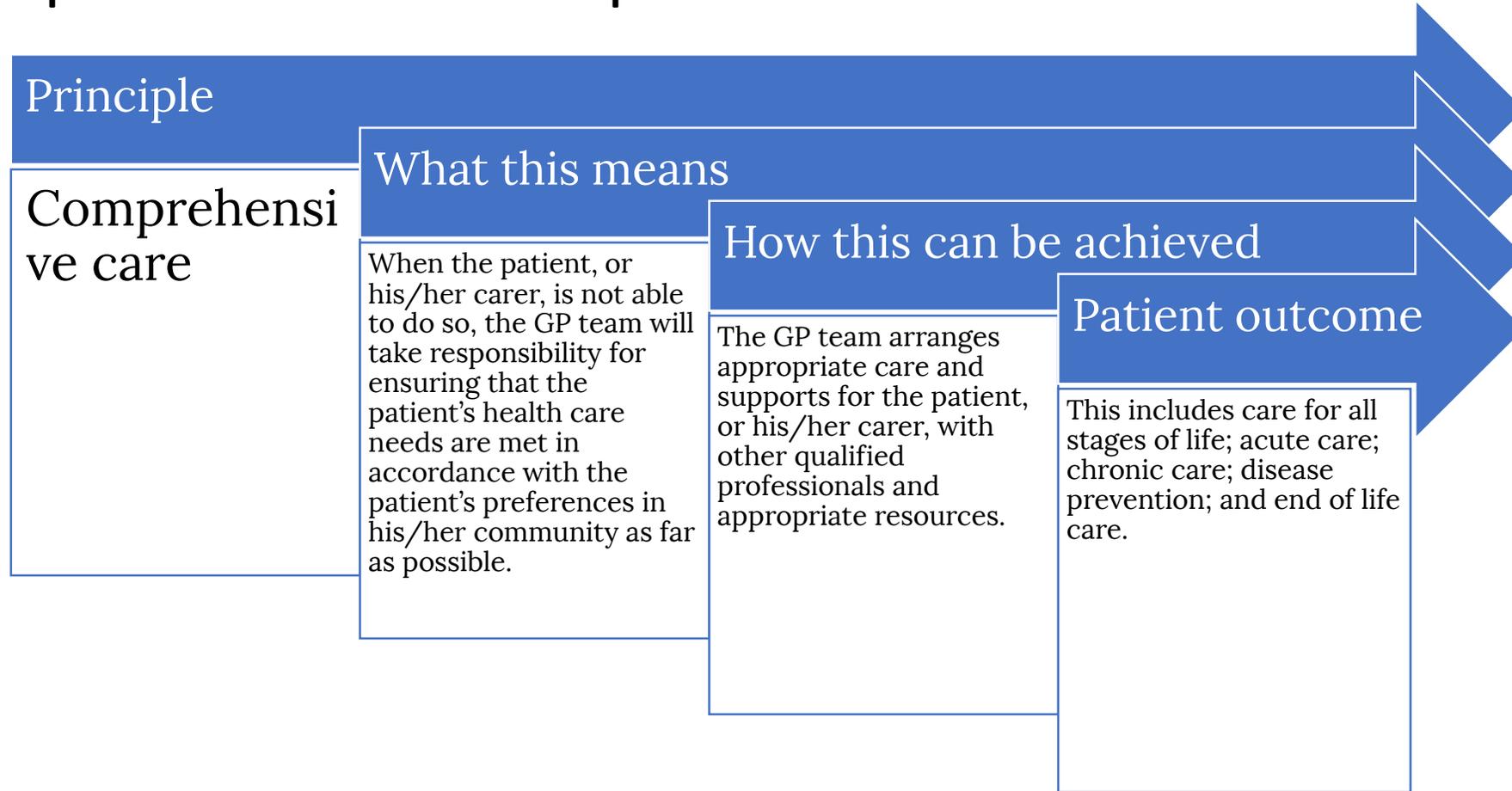
Principles of better patient healthcare



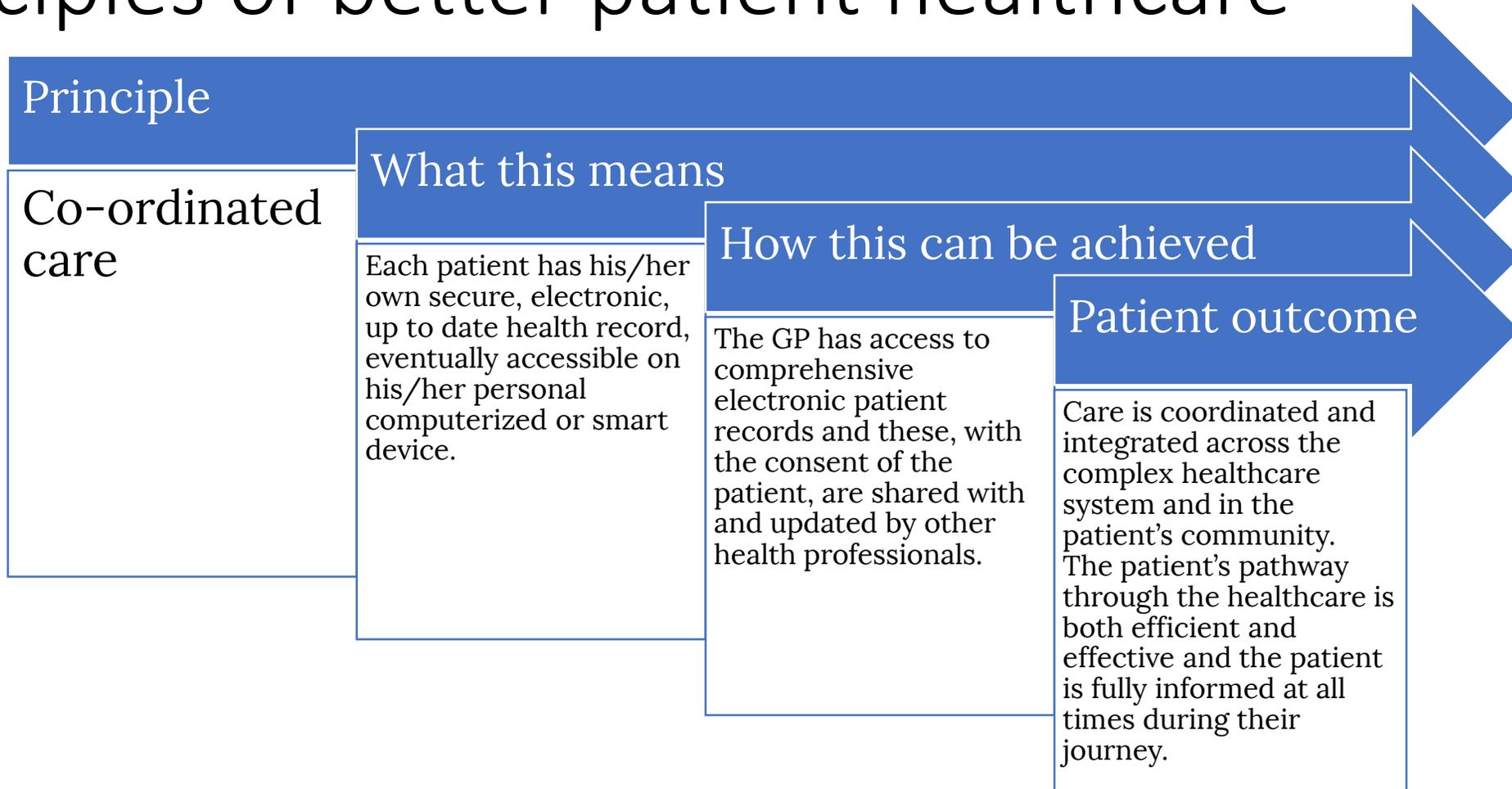
Principles of better patient healthcare



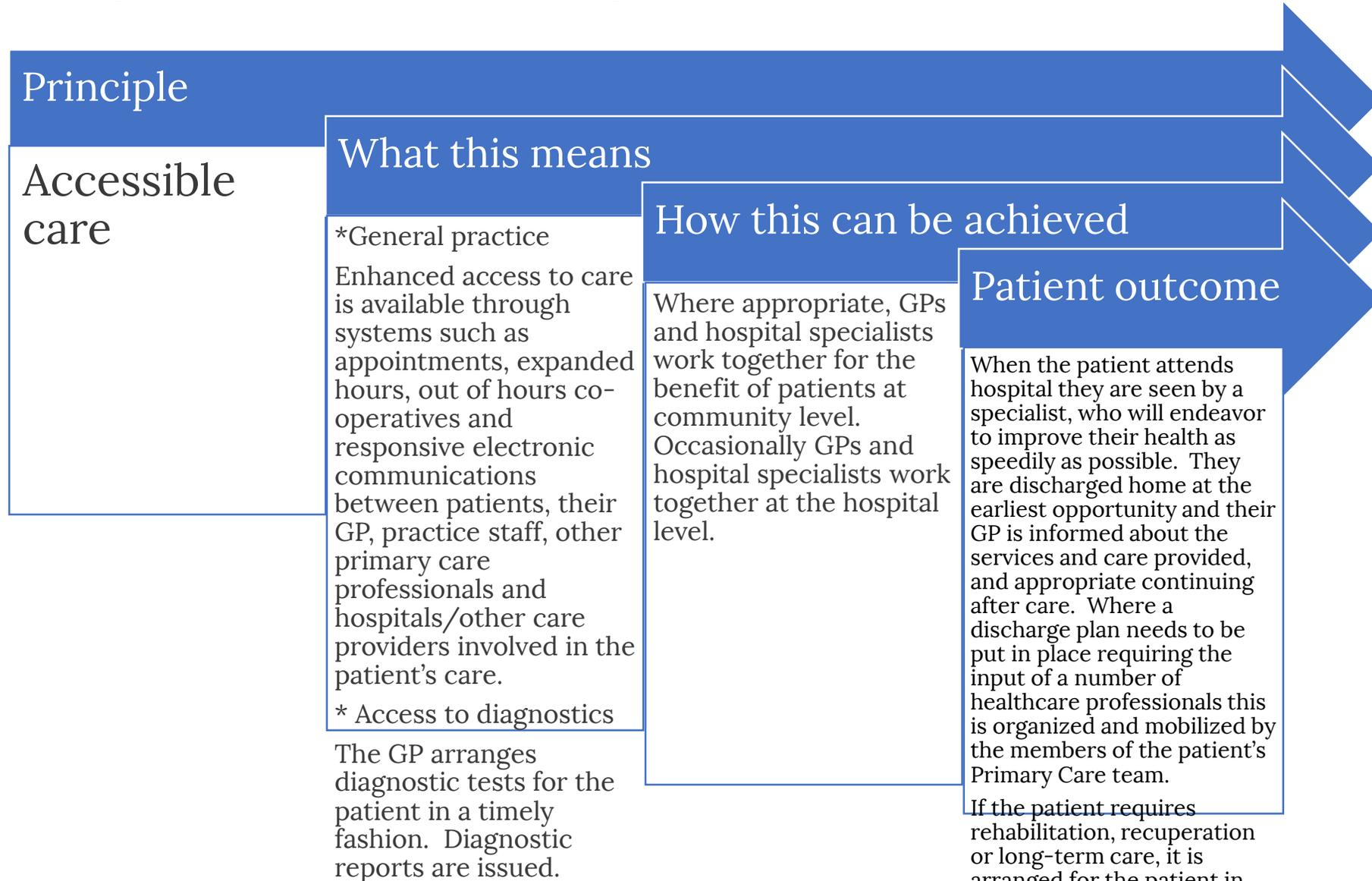
Principles of better patient healthcare



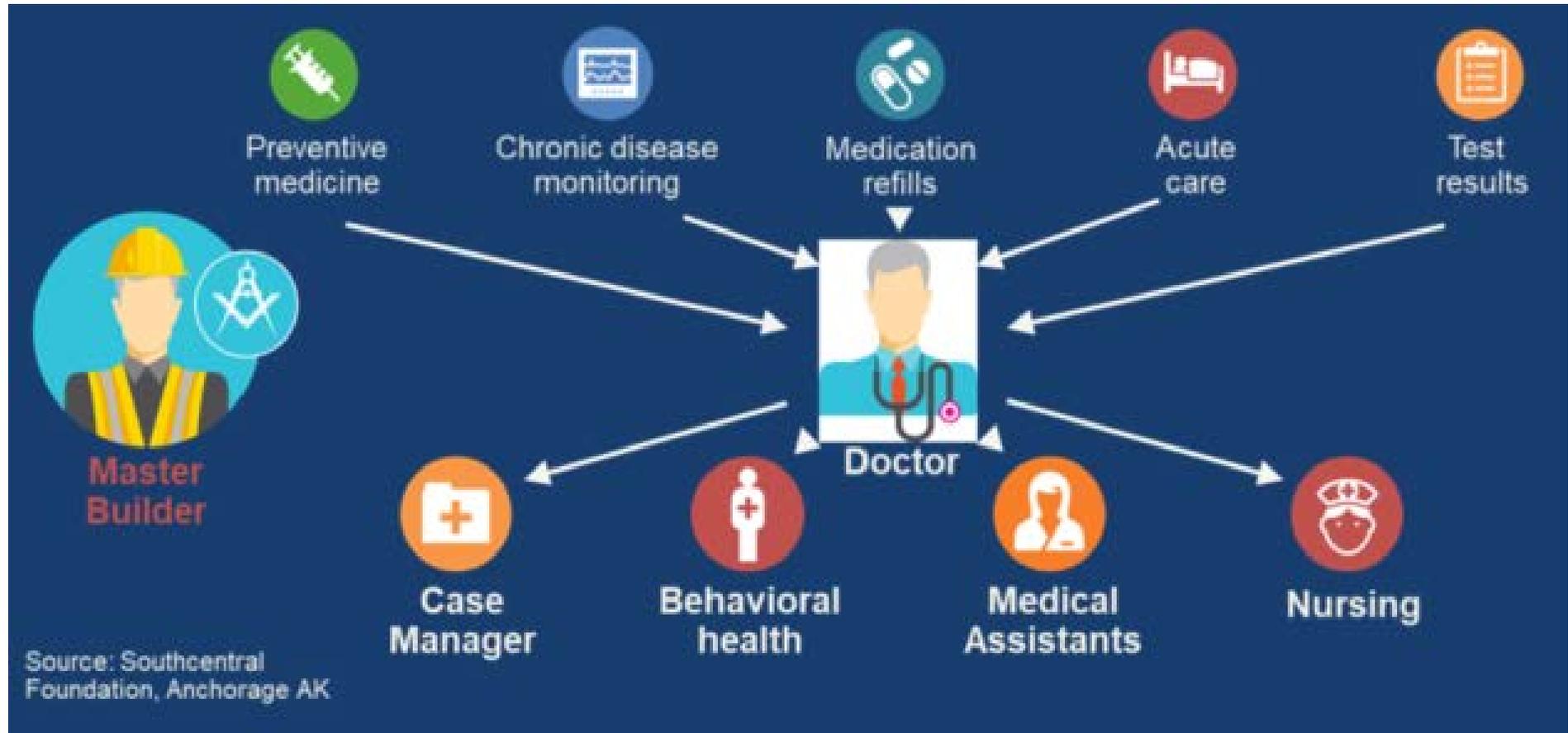
Principles of better patient healthcare



Principles of better patient healthcare



Practice transformation away from episode of care



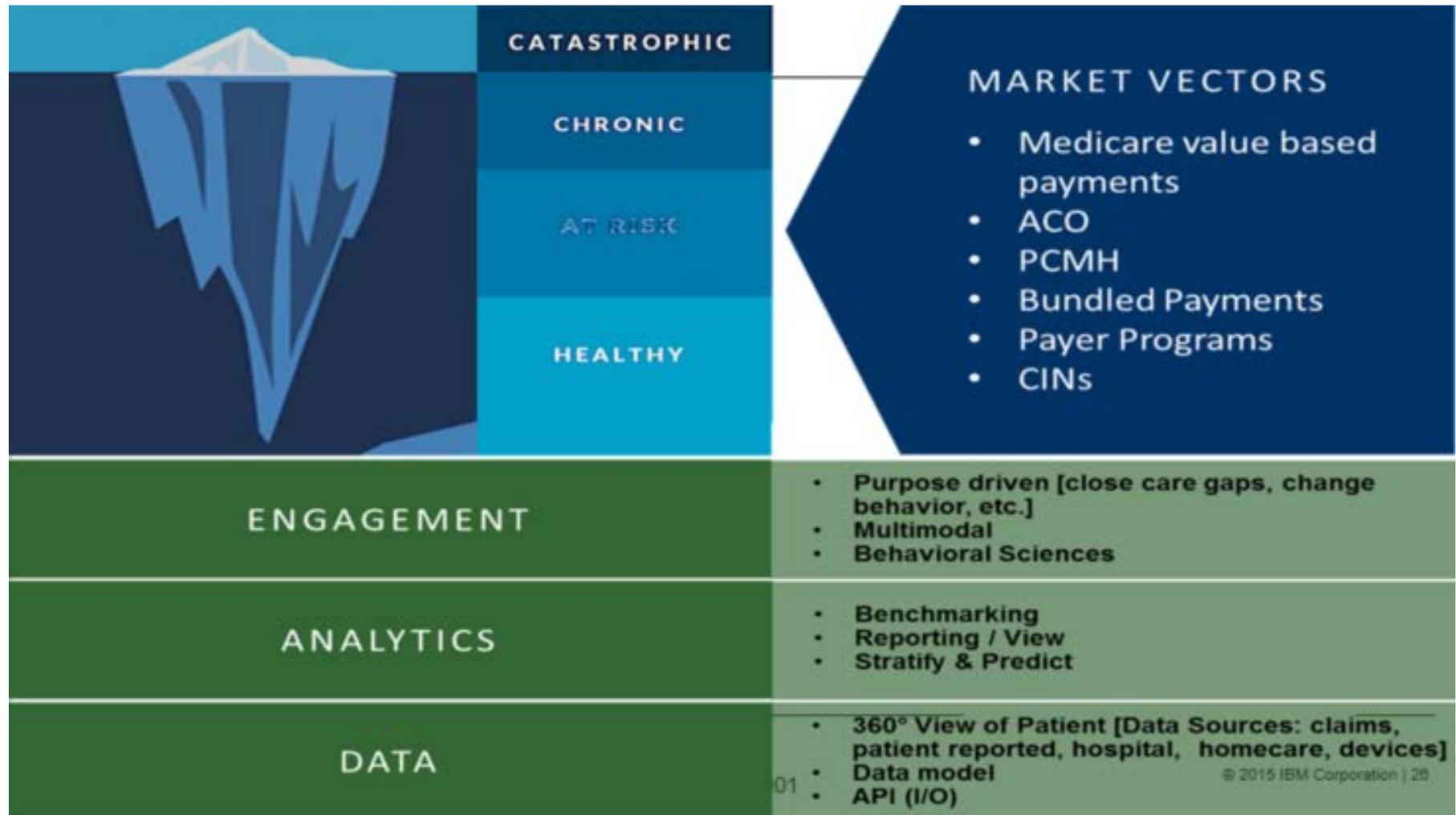
New model of care – putting the patient first



Future healthcare transformation



Patients, Payments, Tools & Value



Today's Care

My patients are those making appointments to see me

Care is determined by today's problem & time available today

Care varies by scheduled time & memory/skill of the doctor

I know I deliver high quality care because I'm well trained

Patients are responsible for coordinating their own care

It's up to the patient to tell us what happened to them

Clinic operations centre on meeting the doctor's needs

PCMH Care

Our patients are the population community

Care is determined by a proactive plan to meet patient needs with or without visits

Care is standardized according to evidence-based guidelines

We measure our quality & make rapid changes to improve it

A prepared team of professionals coordinates all patients' care

We track tests & consultations, and follow-up after ED & hospital

A multidisciplinary team works at the top of our licenses to serve patients

Source: Slide content from Daniel Duffy, MD, School of Community Medicine Tulsa Oklahoma

Defining the care centered on the patient

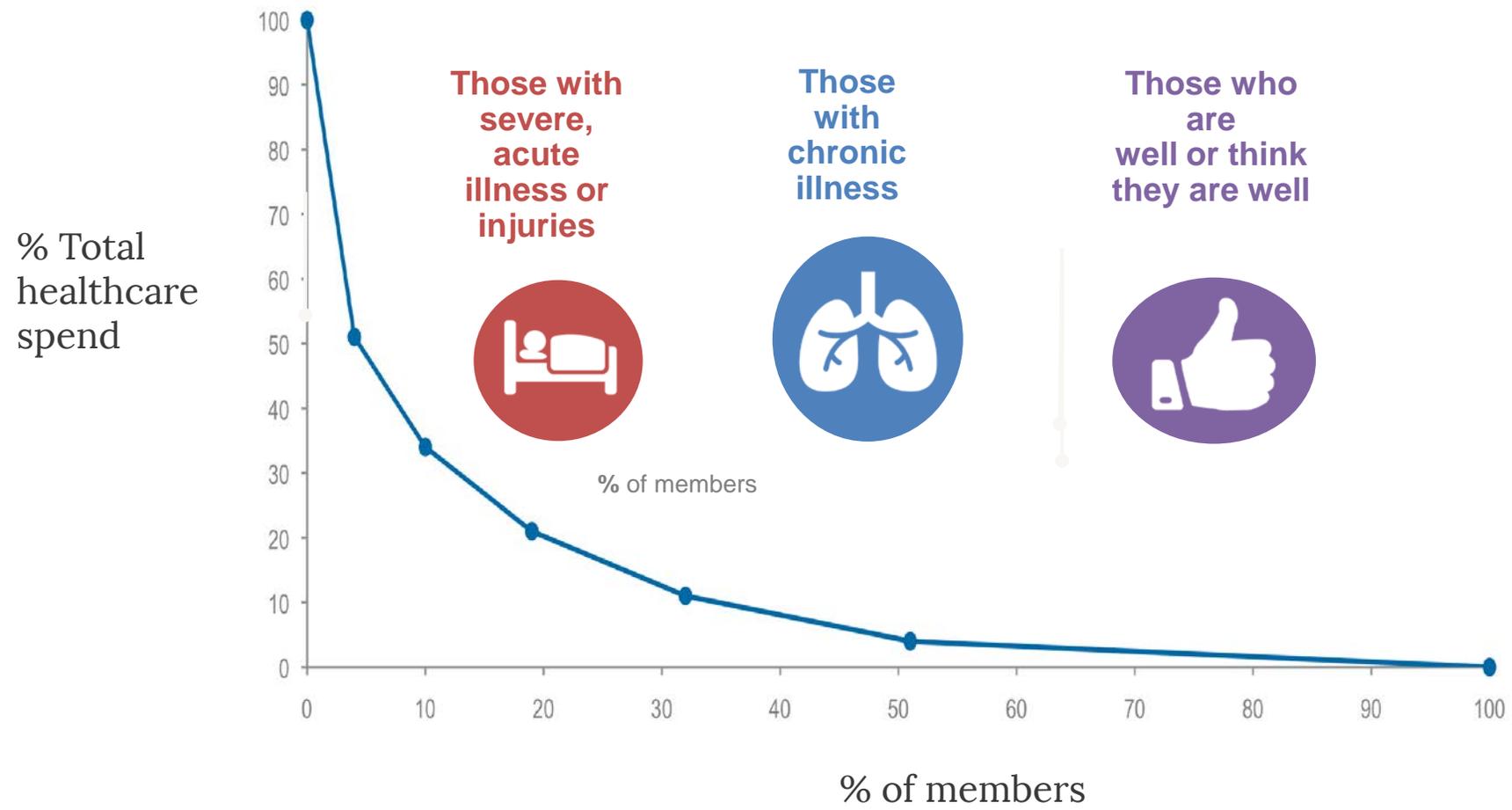
- Superb access to care
- Patient engagement in care
- Clinical information systems, registry
- Care coordination



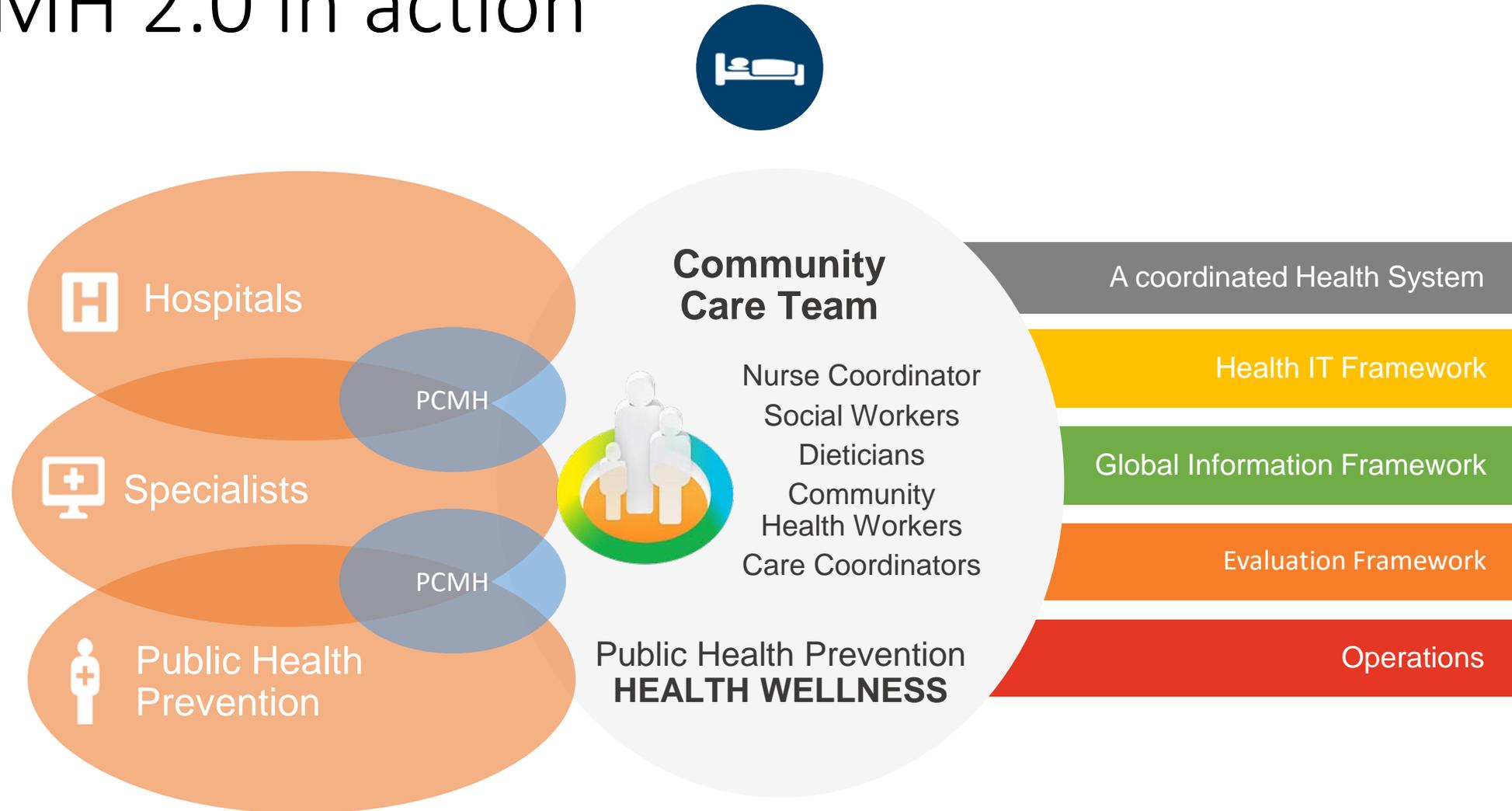
- Team care
- Communication/
Patient feedback
- Mobile – easy to
use & available
information

Benefit redesign – patient engagement

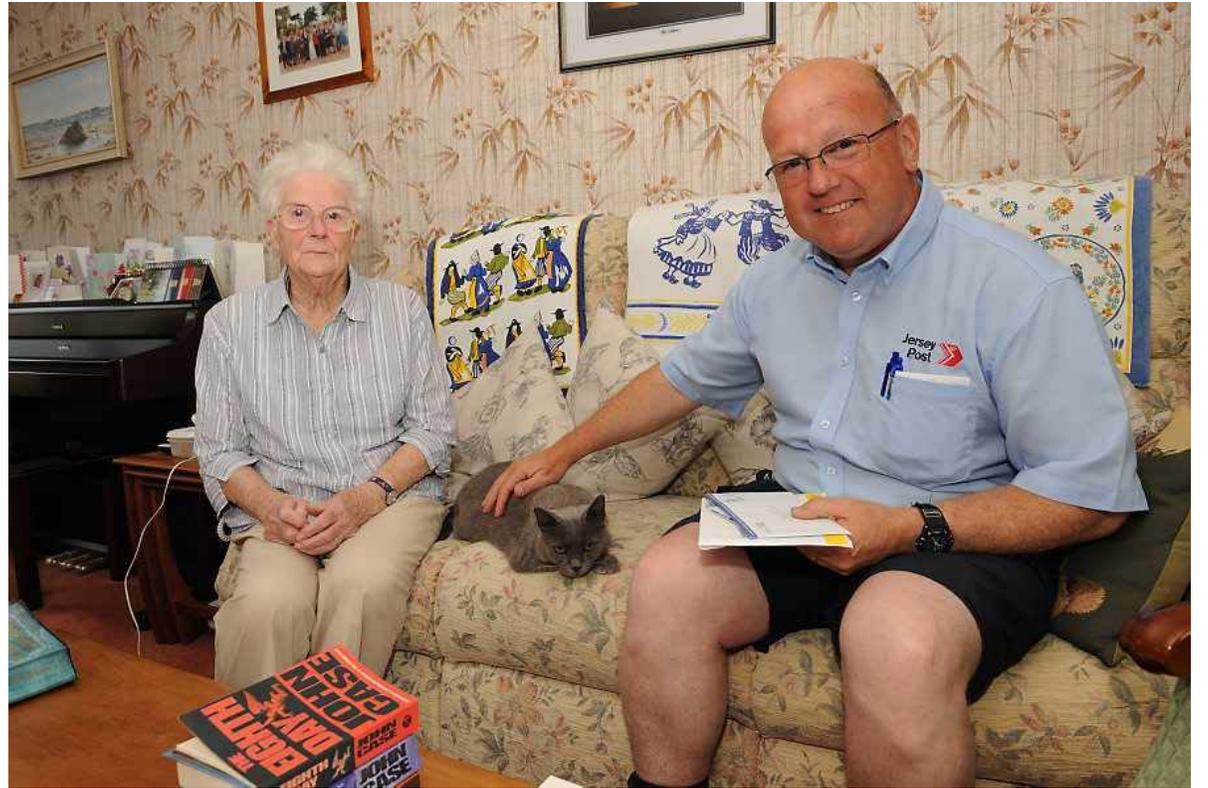
Different strategies for different Healthcare

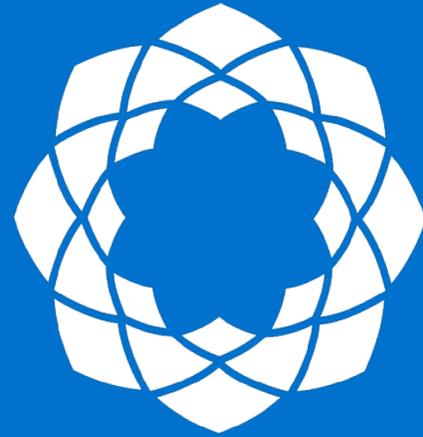


PCMH 2.0 in action



Call & Check Providing support and care for all in the community





Thank You

Questions?

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